

## **Lien International Conference on Good Governance 2025**

### **For Global Resilience and Cultural Diversity**

In an era of economic interdependence yet increasing geopolitical divisions, global governance is under strain. The shift towards a multipolar world signifies a profound transformation in global geopolitics, defined by the decentralization of power and the rise of influential regional actors. Disparity in economic and development scale and diversity in political dynamics, and interests, lead to unequal influence undermining collective goals. Global crisis and geopolitical conflicts have presented policymakers with daunting, interlinked, and often unprecedented challenges and disruptions. Resilience is the ability to withstand, recover from, and adapt to periodic shocks and major disruptions. Bolstering resilience at multiple levels requires fostering a culture of preparedness and resourcefulness in the face of growing global turbulence. International cooperation is vital not only between governments, but through civil society, business, and professional collaboration. When adopted by policy- and decision-makers, resilience is shaped, and shapes, different forms of governance that embrace diverse sets of values and thus might embody dissimilar moral worth to stakeholders. The adoption of the resilience framework in different contexts has given rise to a range of very different governance approaches. The wide range of different contexts in which the resilience framework has been adopted leads to a variety of governance processes.

The rise of multipolarity, financial innovation, technological disruption, and social transformation have reshaped governance frameworks. The evolving global landscape demands a rethinking of resilience—adapting institutions, policies, and governance mechanisms to safeguard economic stability, foster diversity, and navigate technological shifts. In conjunction with the celebration of Singapore's 60 years of nation building journey and shared values of multiculturalism, boldness, resilience and openness, the **2025 Lien International Conference** will examine how governance structures can balance resilience, inclusivity, and innovation across sectors, from geopolitical strategy to digital transformation, sustainable development, public sector innovation and financial governance.

**Day 1 | 21 July 2025 @ Ngee Ann Kongsi Auditorium, National Gallery**

Time	Programme
9:00am	<b>Welcome &amp; Opening Addresses</b>  <b>Prof Liu Hong</b> Executive Director, Lien Ying Chow Legacy Fellowship Director (Research & Executive Education), NCPA Associate Vice President, International, NTU  <b>Mr Laurence Lien</b> Chairman, Lien Foundation
9:15am	<i>Opening Speech</i>  <b>Prof Christian Wolfrum</b> Provost, NTU
9:35am	<b>Launch of the book:</b> <i>ASEAN Centrality and the Revitalisation of Regional Connectivity</i> (Edited by Prof Liu Hong, Dr Celia Lee and Mr Jeremy Goh, published by World Scientific)
9:50am	<b>Group Photo &amp; Tea Break</b>
10:20am	<b>Keynote Speeches chaired by Prof Jon Wilson, Dean, College of Humanities, Arts and Social Sciences, NTU</b>  <b>Ms Chang Hwee Nee</b> Chief Executive National Heritage Board, Singapore  <b>Prof Alan Chan</b> Provost; Kwan Im Thong Hood Cho Temple Chair Professor of Inter-Religious Studies and Harmony Singapore Management University  <i>Governing well in the age of turbulence: is there a way forward for evidence-based policymaking?</i>  <b>Prof Michael Kenny</b> Director, Bennett Institute for Public Policy Cambridge University, United Kingdom

Time	Programme
11:50am	Lunch & Networking
1:00pm	<p><b>NCPA–IIAS Dialogue on Global Discourse on Transformative Governance chaired by Dr Sofiane Sahraoui, Director General, IIAS</b></p> <p><b>Ms Rosa Huey Daniel</b> Chief Executive of the National Arts Council; Dean of the Culture Academy at the Ministry of Culture, Community and Youth, Singapore</p> <p><b>Mr Srinivas Voruganti (TBC)</b> Secretary to Government of India Department of Administrative Reforms and Public Grievances and Dept of Pension and Pensioners Welfare Ministry of Personnel Public Grievances and Pensions, India</p> <p><b>Prof Georgios Papakonstantinou</b> Acting Director, School of Transnational Governance, European University Institute, Italy</p> <p><b>Mr David Fulford</b> CEO, Institute of Public Administration of Canada</p>
2:30pm	<p><b>Plenary on Building Resilience in time of Turbulence chaired by Prof Yohanes Eko Riyanto, Chair, School of Social Sciences, NTU</b></p> <p><i>Science, Technology and Healthcare in China: Observations and Lessons for Singapore</i></p> <p><b>Prof Wong Tien Yin</b> Founding Head and Chair Professor, Tsinghua Medicine; Vice Provost Tsinghua University, China</p> <p><i>Myanmar's Crisis: Challenges and Opportunities for ASEAN and China</i></p> <p><b>Prof Michael W. Charney</b> Director, Centre for South East Asian Studies, School of Oriental and African Studies University of London</p> <p><i>Navigating the Turmoil with Resilience: Roles of Hong Kong in a Globalising China</i></p> <p><b>Prof Li Che Lan Linda</b> Founding director of Research Centre for Sustainable Hong Kong; Professor, Department</p>

Time	Programme
	<p>of Public and International Affairs City University of Hong Kong, China</p> <p><i>Why We Make the Choices We Do: An Introduction to Behavioral Economics</i></p> <p><b>Prof Yohanes Eko Riyanto</b> Chair, School of Social Sciences NTU, Singapore</p>
<b>4:00pm</b>	<b>Tea Break</b>
<b>4:15pm</b>	<p><b>Lien Fellows Plenary (Bilingual) chaired by Mr Goh Sin Teck, Editor, Lianhe Zaobao</b></p> <p><b>Mr Sim Fengji</b> Deputy Secretary (Smart Nation Digital Government) Ministry of Digital Development and Information</p> <p><b>Dr Zhang Monan</b> Director, Institute of American and Europe Studies of China Center for International Economic Exchange</p> <p><b>Prof Shi Hong</b> Director, Office of Regional Economics, Economic Department, Party School of the Central Committee of the C.P.C.</p> <p><b>Prof Shi Jianzhong</b> Vice President of China University of Political Science and Law</p>
<b>5:30pm</b>	<p><b>Closing Remarks and Best Paper Award Presentation</b></p> <p><b>Prof Liu Hong</b> Executive Director, Lien Ying Chow Legacy Fellowship Director (Research &amp; Executive Education), NCPA Associate Vice President, International, NTU</p>
<b>5:45pm</b>	<b>Tour at National Gallery (Limited)/ Pre-dinner Cocktail</b>
<b>7:00pm</b>	<b>Welcome Dinner @ Wyndham Singapore Hotel</b>

**Day 2 | 22 July 2025 @ The ARC, Nanyang Technological University**

<b>Time</b>	<b>Innovation Port Basement 1</b>	<b>LHN-TR+16 Level 1</b>	<b>LHN-TR+17 Level 1</b>	<b>LHN-TR+18 Level 1</b>	<b>LHN-TR+19 Level 1</b>
<b>900am</b>	Special Panel on Emerging Governance Frameworks for Financial Resilience and Social Impact: Family Office, Banks and Philanthropic Organisations	Panel 1A: Bureaucracy, Public Participation and Public Trust	Panel 2A: Building Institutional and Environmental Resilience through Policy Innovation	Panel 3A: Digital Transformation of grassroots and local government	Panel 4A: Inclusion and Sustainability amidst Diversity
<b>1045am</b>	<b>Tea-Break</b>				
<b>1100am</b>	AI Symposium	Panel 1B: Digital Transformation and AI Applications in the Public Sector	Panel 2B: Steering Artificial Intelligence Responsibly: Global, National, and Local Perspectives	Panel 3B: Enhancing Public Trust in Digital Government	Panel 4B: Cross-Cultural Considerations in Science, Education and Innovation
<b>1245pm</b>	<b>Lunch</b>				
<b>200pm</b>	AI Symposium	Panel 1C:	Panel 2C: Reimagining Governance and Inclusion through Digital Transformation	Panel 3C: Digital Applications in Public Service and Administration	Panel 4C: Development of Multi-Cultural/ Polarity Theory and Policy
<b>345pm</b>	<b>Tea-Break</b>				
<b>400pm</b>	AI Symposium	Panel 1D:	Panel 2D: Cultural Governance and the Struggle for Inclusive	Panel 3D: Instituting Digital Governance and Security	Panel 4D: Demographic Impact on Policies

			Societies		
<b>545pm</b>	<b>End of Conference</b>				

<b>Time</b>	<b>LHN-TR+20 Level 1</b>	<b>LHN-TR+21 Level 1</b>	<b>LHN-TR+22 Level 1</b>	<b>LHN-TR+23 Level 1</b>	<b>LHN-TR+24 Level 1</b>
<b>900am</b>	Panel 5A: Promoting Democracy and Empowerment through Public Participation	Panel 6A: Dynamics of Intergovernmental Collaboration and Policy	Panel 7A: Empirical Studies of Environmental and Energy Governance	Panel 8A: Governance Strategies to Counter Cross- boundary Risks	Panel 9A: BRI and ASEAN- China Collaboration for Trade and Financial Cooperation
<b>1045am</b>	<b>Tea-Break</b>				
<b>1100am</b>	Panel 5B: Coproduction and Whole-of- Society Approach to Governance	Panel 6B: ESG: Beyond Financial Performance of Enterprises	Panel 7B: Development of Policies for Sustainability	Panel 8B: National Security and Crisis Management	Panel 9B: Economic and Foreign Trade Policies for Development
<b>1245pm</b>	<b>Lunch</b>				
<b>200pm</b>	Panel 5C: Dynamics of Power, Politics, Policy and Public Space	Panel 6C: Leadership and Organisational Resilience for Innovation	Panel 7C: Addressing Governance Gaps and Dilemmas in Environmental Conservation and Poverty Alleviation	Panel 8C: Studies of Emergency Preparation and Response	
<b>345pm</b>	<b>Tea-Break</b>				
<b>400pm</b>	Panel 5D: Co- Governance Models for Urban Development	Panel 6D: Governance and Performance of SOEs and	Panel 7D: Response and Action to Global/ Regional		

	and Healthcare Reforms	SMEs	Climate Crisis		
<b>545pm</b>	<b>End of Conference</b>				

<b>Time</b>	<b>LHN-TR+26 Level 1</b>	<b>LHN-TR+27 Level 1</b>	<b>LHN-TR+28 Level 1</b>	<b>LHN-TR+29 Level 1</b>	<b>LHN-TR+31 Level 1</b>
900am	Panel 10A: Governing AI and Ethical Implications	Panel 11A: AI Research and Policies in State and Government Administration	Panel 12A: Applications of AI for Decision Making	Panel 13A: Integration of AI in the Public Sector	Panel 14A: Development and Performance Evaluation of Civil Servants for Resilience
1045am	<b>Tea-Break</b>				
1100am	Panel 10B	Panel 11B	Panel 12B	Panel 12C	Panel 14B: Promotion of Creativity, Adoption of Technology and Behavioral Change in the Public Service
1245pm	<b>Lunch</b>				